

# CAPACITY COMMAND CENTERS

HOSPITAL AND AMBULATORY CARE MANAGEMENT IS BECOMING INCREASINGLY AUTOMATED AND PREDICTIVE – HOW WILL THIS AFFECT FACILITY DESIGN?

MAY, 2018

#### WHAT IS A CAPACITY COMMAND CENTER?

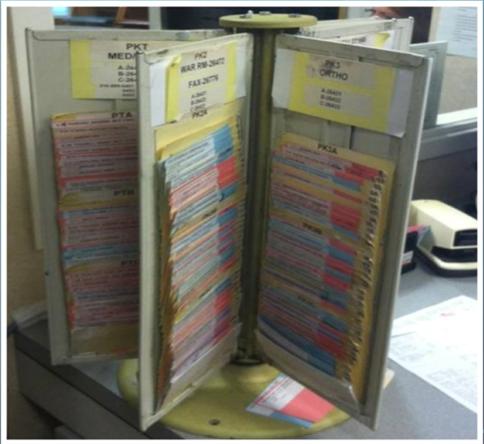
#### Some or all of:

- Patient flow tracking to the hospital, during the stay, and after discharge
- Plant and utility management; equipment tracking
- Telemedicine including biophysical monitoring, remote surgery, radiology, and pathology
- Electronic ICU's, EDs, med/surg telemetry
- Tele-sitters
- Centralized scheduling and patient support (aka clinical contact or access center)
- Incident command

All use the same technology; in its fully realized form a Capacity Command Center becomes a Network Operations Center

### EFFICIENT AND EFFECTIVE PATIENT FLOW IS A PREREQUISITE FOR PROPER CARE





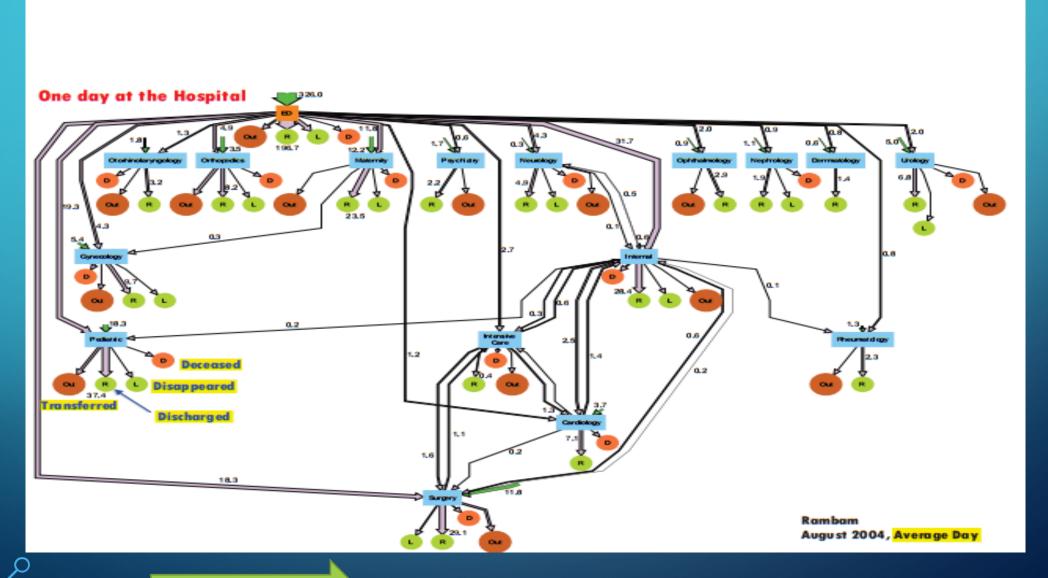
### IMPROVING COMPLEX PATIENT FLOW IS...COMPLICATED





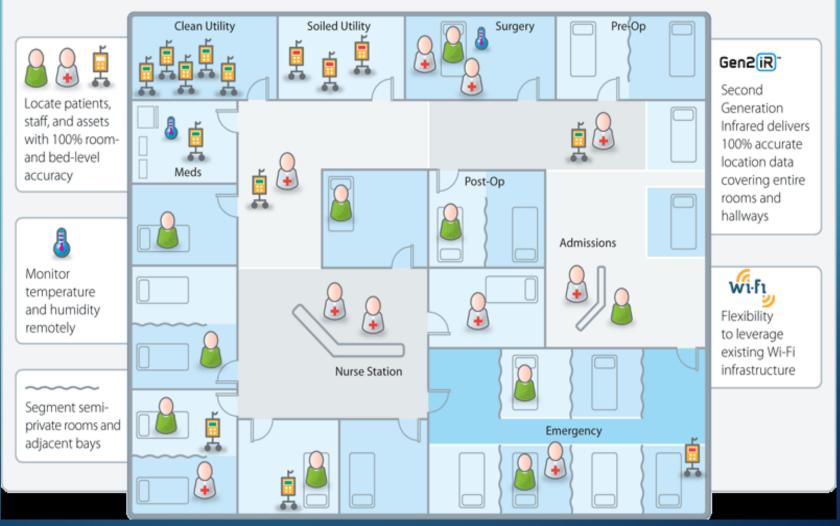
www.telegraph.co.uk

#### QUEUING SCIENCE IS LEADING THE WAY



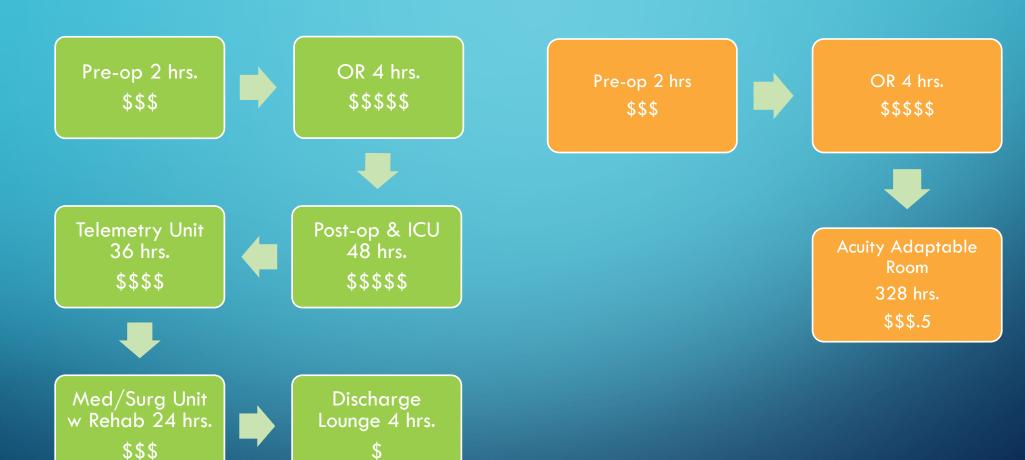
# A PICTURE IS WORTH ... CENTRAK





http://www.centrak.com/wordpress/wpcontent/uploads/2015/08/whycentrak\_floorplan\_nologo.png

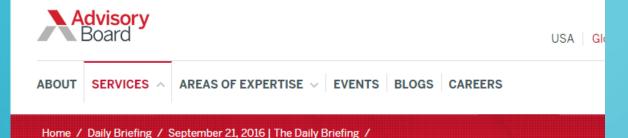
# SERVICES SHOULD FLOW AROUND PATIENTS NOT PATIENTS AROUND SERVICES



Hypothetical Patient Flow for an Aortic Valve Replacement - Traditional

Hypothetical Patient Flow for an Aortic Valve Replacement - Acuity Adaptable Room

#### WHAT ARE THE CLAIMS?



In six months, NewYork-Presbyterian's 'air traffic control center' slashed patient wait times

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In six months, NewYork-Presbyterian's 'air traffic control center' slashed patient wait times

The process helped reduce by 20 percent the time it takes to admit patients and place them in beds

- 18% reduction in length of stay
- 30 40% increase in patient flow
- Bed turnover time reduced by 77%
- Falls decreased 30 60%
- Higher occupancy, reduction in cost
- Patient satisfaction up

# CAPACITY COMMAND CENTERS COME IN ALL SHAPES AND SIZES



Humber River Hospital, Toronto

http://www.newswire.ca/news-releases/humber-river-hospital-breaking-new-ground-with-the-opening-ot-canadas-tirst-hospital-command-centre-6609/5993.htm



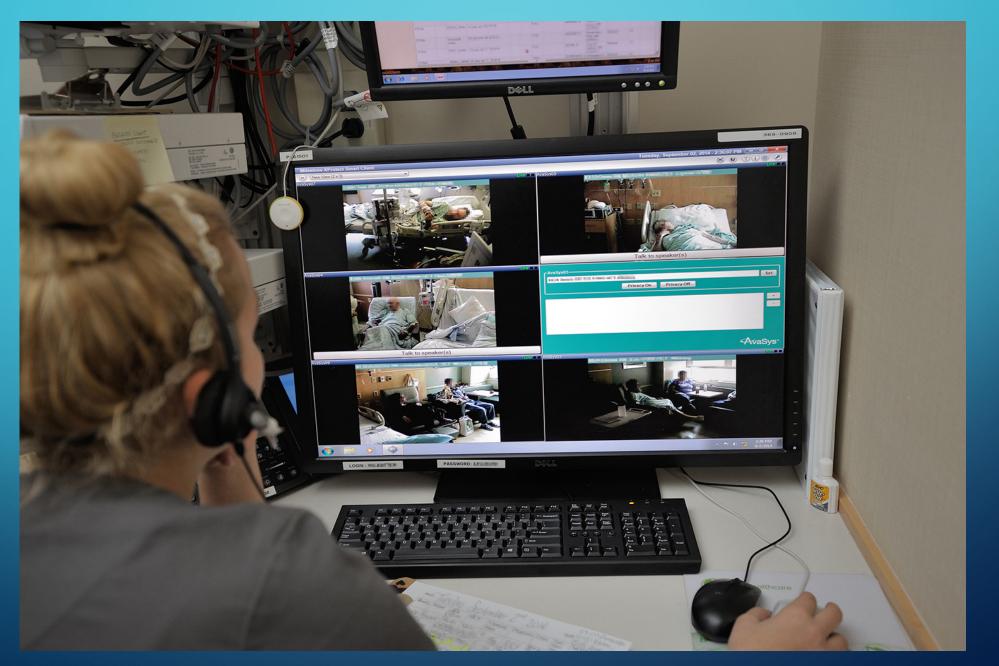
#### A PICTURE IS WORTH ...

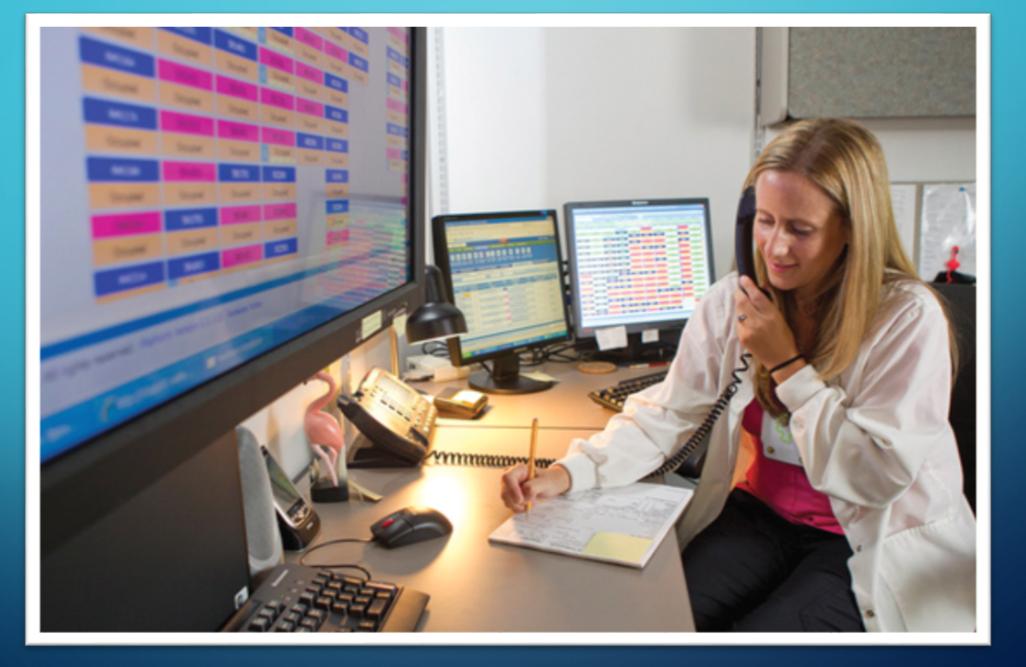
JOHNS HOPKINS

CRPACITY COMMAND CENTER

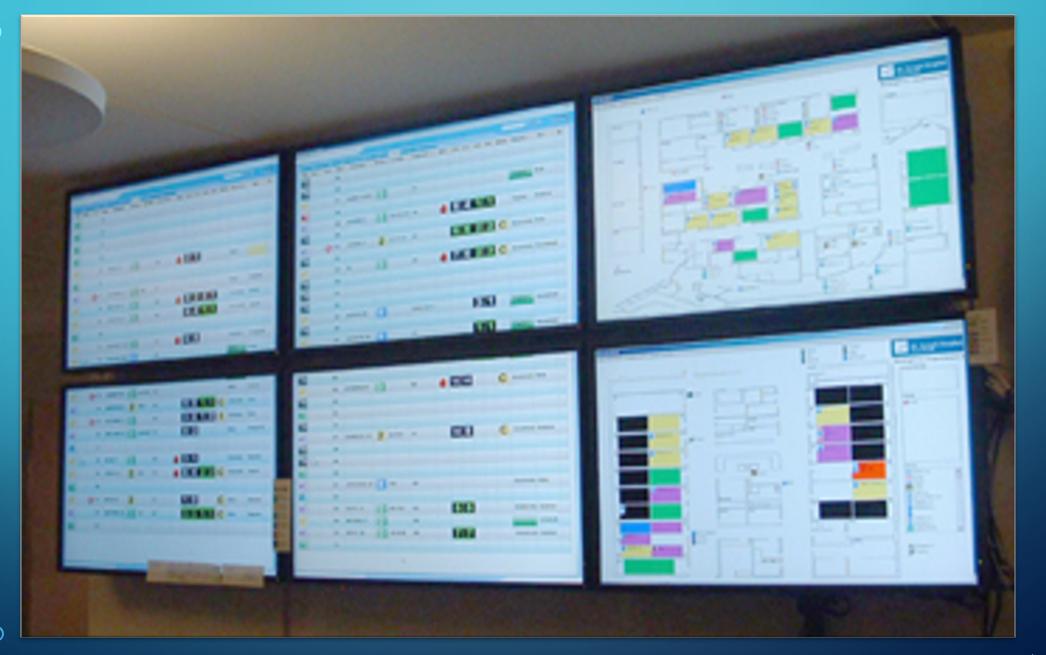


Sharp Chula Vista Hospital, CA



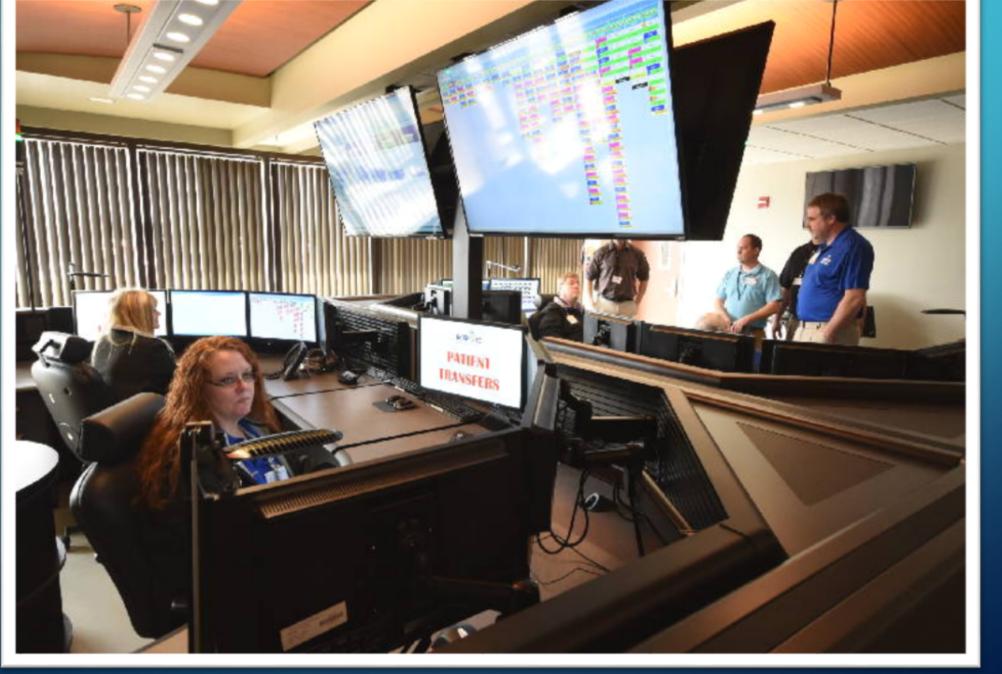


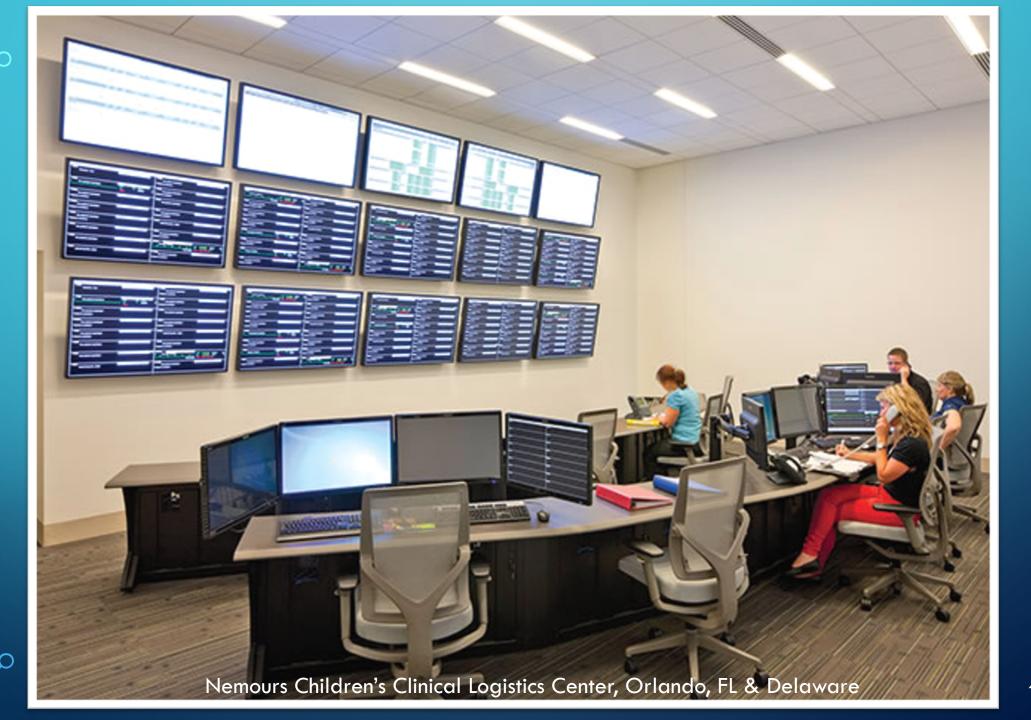
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Dartmouth-Hitchcock, NH ImagineCare Telehealth Center





#### Energy Management System Monitoring

Roth offers clients an all-inclusive, web-based, system: RIMS, also known as "WatchDog". This system is utilized to enhance the ability to manage all HVAC needs as well as enforce tools of measurement and analytics:

- Pre-Equipment Analysis
- Post-Equipment Analysis
- Unmanned RTU DashBoard Testing
- Onsite Technical Support
- Mechanical Services
- Electrical Services
- Energy Management Controls Services

Roth, a Sodexo Company houses an extensive software platform to support the Work Order Database management allowing accurate reporting and tracking of support. If a technician is dispatched for Mechanical Repairs, Roth monitors the completion by employing the following steps:

- Technician Check-In and Check-Out via Phone
- Verification of Total System Functionality Before Release
- Historical HVAC Data Provided to Customer Upon Request
- Monitor all Customer Zone Setpoints, KwH Setpoints, Scheduled Hours, and Demand Response Standards.



# CAPACITY COMMAND CENTER DESIGN CONSIDERATIONS

#### Location

- Central or off site?
- Not hospital grade space
- 24X7 operation: Needs amenities, support, and secure access

## CAPACITY COMMAND CENTER DESIGN CONSIDERATIONS

# Size & Space

- Tall enough to suspend screens
- Lighting control
- Ergonomic work stations
- Equipment redundancy and power back up
- Plan for expansion

# CAPACITY COMMAND CENTER DESIGN CONSIDERATIONS

#### **Functions**

- Control one hospital or system?
- One service or multiple services?
- Staff, co-location/collaboration, adjacencies

#### HOW WOULD YOU DESIGN DIFFERENTLY IF...

Hospitals could run at 90% - 95% occupancy with a 3 day length of stay and eliminate peak loads? Would we need fewer hospitals, with less rooms, and less staff per patient?

Services and procedures came to the patient and there was tele-presence in every room?

Caregivers adjusted staffing intensity to the patient in the room instead of moving the patient to a higher or lower intensity room? Would staff satisfaction increase?

There was automated on demand supply replenishment provide by transport robots?

Patient rooms and unused spaces powered down automatically when inactive?

The measured patient experience began before admission and continued after discharge? Would patient satisfaction increase?

# WHO'S IN THE BUSINESS?

TeleTracking Technologies — patient flow management Typical Claim: 18% reduction in LOS http://www.teletracking.com	Care Logistics – patient flow management Typical Claim: Reduced ED door-to-door time by one hour http://www.carelogistics.com
Future Flow Rx – patient flow management Typical Claim: ADT process optimized for next 24 hours http://www.futureflowrx.com	<b>GE Healthcare</b> – plant & operations management, partnered with TeleTracking Typical Claim: Decrease wait time, reduce costs, improve the quality and safety of care http://www3.gehealthcare.com/en/services/hospital_operations_management
Schneider Electric – plant & operations management Typical Claim: improve satisfaction, safety, enhance productivity http://www.schneider-electric.com/b2b/en/solutions/for-business/s4/healthcare-comprehensive-intelligent-healthcare-infrastructure	Live Data — periop flow  Typical Claim: Deliver predictable OR flow outcomes  http://www.livedata.com/analytics
CenTrak – disposable infrared beacon tag attached to patient's wristband, staff, equipment Typical Claim: Increase productivity, workflow, staff satisfaction http://www.centrak.com	Vocera – voice communication and alert system  Typical Claim: Increase revenue and reduce expenses  https://www.vocera.com
Cerner Smart Hospital Room — automated vitals, device data & integration, alerts, RTLS  Typical Claim: Real-time tracking to manage assets, providers and patients  http://www.cerner.com/solutions/medical_devices/Smart_Room	Central Logic – patient flow management Typical Claim: \$8,000 average net revenue per patient transfer http://www.centrallogic.com/
Medworxx – patient flow management Typical Claim: Ready for discharge days reduced from 500 to 100 http://www.medworxx.com/company	Intelligent InSites – patient flow management Typical Claim: Decrease operational costs, reduce patient care delays http://intelligentinsites.com/
Sonitor Technologies – patient flow management Typical Claim: improvement in work flow, patient flow, and staff utilization http://www.sonitor.com/	Stanley Healthcare – patient flow management Typical Claim:10 to 24 min. decrease in OR recovery time http://www.stanleyhealthcare.com/
<b>Versus</b> – patient flow management Typical Claim: 30-40% increase in patient flow http://www.versustech.com/	BedWatch – patient flow management  Typical Claim: 340 bed hospital reduced average bed turnover time by 77%, despite an increase in average daily discharges.

http://www.hedwatch.com/

# MIXED REALITY: HEALTHCARE GAME CHANGER OR JUST ANOTHER GADGET?



#### WHAT IS IT?



<u>Virtual Reality</u>: Digital environments that shut out the real world; the goggles you wear are non-transparent and the real world around you is blocked from view. For example, you're playing a game in a virtual environment, a made-up world in its own time frame, and all the content is computer generated.

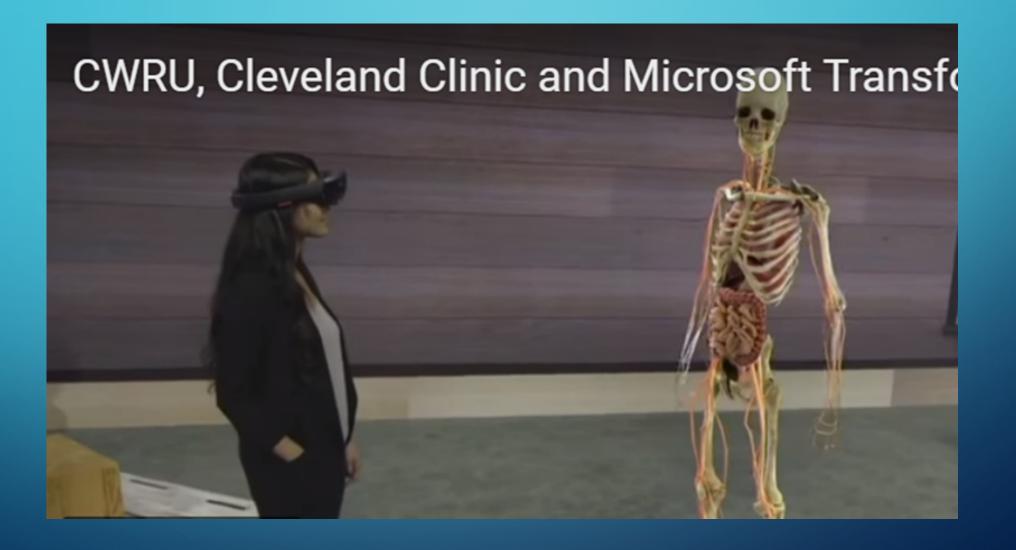


Augmented Reality: Digital content that lies on top of your real world; the glasses you wear are transparent. You are projecting computer generated content onto the real world you see through your glasses in real time. For example, you're walking down the street past local restaurants and menus pop up in your visual field but you can't manipulate the images or do anything with them.



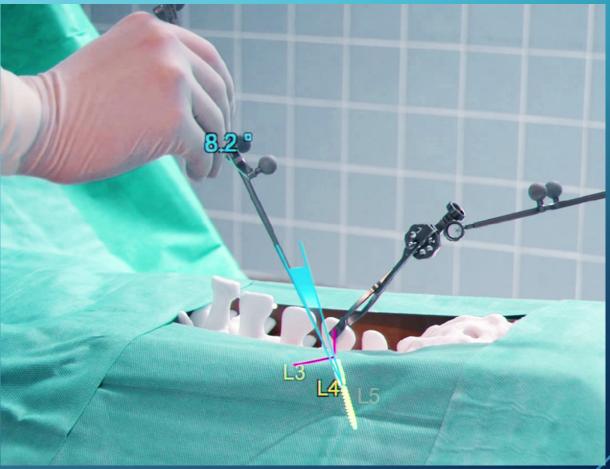
Mixed Reality: Digital content that interacts with your real world; your glasses are transparent. For example, you can call up 3D images of the menu items, manipulate them for different views and portion sizes, order them for take-out or reserve a table.

#### MEDICAL TRAINING



# SURGERY





## CARE MANAGEMENT



# ABOUT THOSE GLASSES



Microsoft Hololens





Magic Leap

Meta 2